

DIALIGHT MODERN SLAVERY ACT 2026 S54 STATEMENT

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The statement below was approved by the Board of Directors of Dialight plc on 17 June 2026.

MODERN SLAVERY ACT 2015 – S54 STATEMENT

Introduction. Dialight plc and its affiliates (**Dialight**) fully support the UK's zero tolerance policy on modern slavery and human trafficking and is committed to ensuring that our business safeguards against such practices. Sustainability is the key driver of our long-term corporate strategy and Dialight understands that sustainability is not simply an environmental or technical concern, but a value that applies equally to the human resources impacted by our supply chain. As such, we continually review and update our processes and procedures to make our workforce and business partners aware of the risk of modern slavery and human trafficking activities.

Overview of Dialight's business. Dialight is a global lighting solutions business that manufactures and sells LED lighting products into the industrial market. Our LED lights are designed to work in harsh environments, providing business critical lighting in the most challenging natural and artificial conditions. Dialight also has a signals and components division which sells electronic components and niche vehicle lights. We operate through a combination of manufacturing partnerships and in-house manufacturing capacity.

Dialight's group structure. Dialight plc is the corporate group's ultimate holding company, with its shares listed on the main market of the London Stock Exchange. Including branches and joint ventures with third parties, Dialight has a business presence in the UK, USA, UAE, various European jurisdictions, Singapore, Malaysia and Australia. We employ an average of 737 direct staff and 436 indirect staff and have an annual turnover of approximately \$166.9m (as of 31 March 2026).

Identifying risk of exposure to modern slavery practices. The Dialight Legal and Compliance team operates as the function within the organisation with responsibility for updating and publishing this S54 statement in each financial year, working with Dialight's supply chain team to supervise the operation of our anti-slavery policy and provide training to Dialight staff.

Dialight's existing supply chain. Our supply chain is our single greatest risk area for exposure to modern slavery practices and human trafficking, particularly our operations in Mexico, given the country's ranking in the global slavery index. Dialight has a global network of suppliers, but our key partners are primarily based in the USA, Mexico, Asia and Europe. Dialight currently operates the following in-house manufacturing sites: Ensenada and Tijuana, Mexico; Penang, Malaysia; and Roxboro, North Carolina, USA.

Current due diligence on new suppliers. Before Dialight contracts with new suppliers, its supply chain team will work with our quality assurance department to ensure that the candidate supplier has a proper quality assurance system in place and sufficient capacity to supply Dialight requirements and comply with regulations applicable to the commodity or services we procure. On site supplier audits are performed by Dialight supply chain specialists as and when necessary. Before new suppliers are onboarded, the Finance and Legal functions perform automated due diligence checks for third parties.

Such checks are performed through an industry leading cloud-based software solutions platform which checks details of our proposed third party against illegality and non-compliance watchlists (including slavery and trafficking). The onboarding process also requires third parties in higher risk regions to respond to questionnaires and provide self-certification in relation to 'anti-modern slavery and human trafficking' statements. Only after the new supplier has satisfied all of these requirements and passed Legal and business scrutiny, will they achieve Dialight 'approved vendor status' and be added to the Dialight approved vendor list. Dialight's suppliers are generally required to contract on standard terms which explicitly require the customer to provide contractual undertakings that they will comply with slavery and trafficking legislation and policies.

Outbound supply chain. Dialight serves customers directly and via wholesale distributors. With both types of arrangements, the underlying commercial contract is reviewed and negotiated by the Dialight Sales and Legal functions, with local law advice sought when necessary from external law firms or regulatory experts. It is Dialight's starting position to ask customers to sign up to its standard form terms & conditions of sale and/or distribution agreement. Both documents require the customer to comply with Dialight's policies.

Dialight's employment procedures. All Dialight employees, both permanent and temporary, are employed on local terms of employment in line with local market standards. 'Right to work' checks are undertaken by our HR team for all new employee hires, and we only use reputable recruitment agencies of proven quality.

Dialight's business ethics framework. In keeping with Dialight's commitment to act ethically, sustainably and with integrity in all its business dealings, our suite of business integrity & ethics policies are mutually supportive and ensure that no modern slavery practices or human trafficking activities are tolerated in any part of our business.

Code of Business Conduct. Dialight's Code of Business Conduct is the overarching document that sets out, in practical common-sense terms, the company's commitment to lawful, honest, and ethical conduct in all dealings, covering areas such as anti-corruption, anti-slavery, competition, conflicts of interest, employee rights, and environmental responsibility. We aim, where possible, to apply the code to all our business partners around the world, including suppliers, agents, representatives, distributors and consultants, and also include conduct obligations in our standard contractual templates to obligate third parties to comply with the standards set out in the code. It sets out the type of working environment Dialight seeks to create (i.e. where there is respect for fundamental human rights and where forced labour is not tolerated).

Business Partner's Policy. This short-form policy sets out the basic business standards required from our business partners, including sales agents or representatives, consultants, distributors, suppliers and subcontractors. It is publicly available and explicitly states that our business partners should maintain their own anti-slavery & human trafficking policies and generally operate in accordance with the UN Universal Declaration of Human Rights.

Anti-Bribery & Corruption Policy. This internal policy outlines Dialight's position on preventing bribery, in accordance with the UK Bribery Act 2010 and the US Foreign Corrupt Practices Act of 1977. Dialight does not tolerate any form of bribery or corruption within or outside the organisation. Given that many examples of modern slavery practices and human trafficking activities go hand-in-hand with corrupt

business practices, we consider that this policy would also help to identify and prevent scenarios whereby modern slavery may be a factor.

Whistleblowing Policy. Dialight believes an effective whistle blowing procedure is essential for encouraging an environment of openness and integrity. Dialight's anonymous and externally facilitated, whistleblowing hotline, available to all employees, offers a confidential mechanism by which complaints can be raised within the organisation, without fear of retaliation. All concerns reported via the whistleblowing channel are fully investigated.

Modern Slavery Awareness. We have previously implemented a group wide anti-slavery policy, which has been approved by the Dialight Board and circulated to all employees. The policy sets out what modern slavery and human trafficking practices are, the relevant warning signs and how to respond. This policy is reviewed and updated each year (as required). As in prior years, we undertook internal reviews on supply chain risks – including the review of employee and agency worker contracting and engagements. In addition, all employees and members of the Board completed mandatory Modern Slavery and Anti-Bribery & Corruption training during the reporting period, delivered by an independent third-party provider as part of the Company's global compliance training programme. The training incorporated interactive learning modules and a formal assessment, with a required pass mark of 80%. This training is scheduled to be repeated on a biennial basis, and for all new employees, to ensure continued awareness and understanding of modern slavery risks.

The year ahead. We are committed to ensuring that our business continues to remain free from slavery and human trafficking. We will continue to implement our anti-slavery and human trafficking policies, procedures and practices, and will continue to monitor and audit the effectiveness of our anti-slavery compliance program.

Governance and review. The Board of Directors oversees the implementation of the undertakings referenced in this statement, ensuring compliance with legal requirements and industry best practices. This policy will be reviewed annually and updated as necessary.

CEO Endorsement:

I fully support and agree with this S54 Statement as required under the UK Modern Slavery Act 2015.

A handwritten signature in dark ink, appearing to read "S. Blair", with a large, sweeping horizontal stroke above the name.

Steve Blair
CEO, Dialight plc